
Shelter, Cash and Markets CoP

17 November 2021

Quarterly meeting #3

Agenda

- Update on Markets in Crisis (Mic) CoP Collaboration
(5 mins)
- Presentation of Save the Children Cash and Shelter training package *(30 min)*
- Discussion around training needs and next steps for current package *(20 mins)*
- AoB *(5 mins)*

Markets in Crisis (Mic) CoP

Markets in Crisis (MiC) CoP Collaboration

- MiC = *forum for practitioners engaging in markets in emergency and recovery contexts to share ideas, experience, resources and learning with a view to improving market-based programming*
- MiC have prioritised 3 learning themes for 2021/2
 1. Shelter markets
 2. Climate change and markets
 3. Market-based programming basics
- Consultations to understand practitioner priorities on **shelter markets** (included sustainable/green shelter through local markets; training/guidance/webinars on MBP in shelter; market assessment and analysis)
- MiC and GSC Shelter Cash and Markets CoP will focus on:
 - Developing short and practical guidance with examples on MBP and shelter
 - Green shelter and local markets (call for evidence?)
 - Market assessment and analysis (revisit next year, Latin America region developing some resources on rental markets in the meantime)
- Let us know if you want to be involved!

Shelter and Cash for Shelter Cluster Coordinators

Materials Overview – and Ways Forwards?

Overall course principles – What this course is about

- This course is aimed at participants who have experience in Shelter Cluster coordination – and therefore significant experience already in Shelter programme implementation
- Each session will cover:
 - Key and emerging issues on programme implementation, for each of the topics
 - Key and emerging issues on coordinating implementation, through Shelter Cluster mechanisms, for each of the topics
 - How does 'Cash' then make things different?

Overall course principles – What this course is about

- ...How does 'Cash' then make things different?
- Each session will cover:
 - Review of the range of Shelter programme interventions
 - When and how (and what) Cash and Markets can be included in the programme interventions mix
 - (And – “If not Cash, then when?” discussions)
 - How to *coordinate internally*, amongst the Shelter Cluster partners, to effectively support intervention strategies which integrate Cash considerations
 - How to *coordinate externally* – with CWGs, other key Clusters, government counterparts and the donor community programme interventions – to effectively support intervention strategies which integrate Cash considerations
 - What other Cash actors are doing, and how they are framing the discussions

Course Parameters

- This course covers:
 - How, why and when to integrate Cash and Vouchers Assistance and Market Based Programming into Shelter Cluster coordination at the national level
 - Coordination of Cash and Vouchers Assistance from the perspective of other Clusters, and inter-sectoral Cash Working Groups
 - Guidance on how to adapt the learnings of this training to a local context

Course Parameters, cont.

- This course does ***not*** cover:
 - Basics of CaLP (already covered in the on-line course)
 - Basics of Shelter programming, or basics of the Humanitarian Reform agenda and Cluster approach
 - Programme implementation from a single-organisation perspective, or single-organisation goals and mandates
 - Types of programming beyond the normal scope of humanitarian intervention (e.g. it does not cover long-term development programming)
 - Contracting Financial Service Providers, or other specialist activities not normally the responsibility of Shelter practitioners

11 Modules – and a Scenario/Practical Work

1. Introduction
2. Situational Analysis
3. Cluster Strategy
4. Coordinating Technical Guidance
5. M and E
6. Shelter, Cash and Settlements
7. Repairs and Reconstruction
8. Resettlement and Returns
9. Exit and Handover
10. DRR Preparedness
11. Wrapping Up

	Day 1	Day 2	Day 3	Day 4	Day 5
Session 1	Introductions, Expectations; Shelter and Cash -- comparing the objectives, phases and processes	CVA and Shelter Cluster Strategy development	Cluster coordinating of M&E for Shelter and Cash programming	Shelter, Cash and durable solutions I: repairs and reconstruction	Exit and Handover, for the coordination of Shelter and Cash programming
Session 2	Coordinating Situational Analysis and Needs Assessments	Coordinating CVA approaches combined with Shelter technical guidance	Shelter, Cash and Settlements	Shelter, Cash and durable solutions II: resettlement and returns	CVA, Shelter coordination, and Disaster preparedness
Lunch					
Session 3	Scenario Work: Selecting and coordinating needs analysis methods	Scenario Work: Negotiating Shelter Cluster objectives in a multi-sectoral environment	Scenario Work: Phasing Shelter and CVA M&E in a changing environment	Scenario Work: Transition to Recovery for the non-displaced and returnees	Scenario Work: Handing over the coordination of Shelter and CVA programming
Session 4	Scenario Work: Selecting and coordinating market analyses	Scenario Work: Incorporating and managing CVA TWiGs within a Shelter Cluster	Scenario Work: Coordinating Shelter and CVA within communities and settlements	Scenario Work: Transition to Recovery for the displaced and relocating	Wrap-up, Next Steps

Session 4: Coordinating CVA approaches combined with Shelter technical guidance

Overall course principles – Review slide

- ...How does 'Cash' then make things different?
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 - Review of the range of Shelter programme interventions
 - When and how (and what) Cash and Markets can be included in the programme interventions mix
 - (And – “If not Cash, then when?” discussions)
 - How to *coordinate internally*, amongst the Shelter Cluster partners, to effectively support intervention strategies which integrate Cash considerations
 - How to *coordinate externally* – with CWGs, other key Clusters, government counterparts and the donor community programme interventions – to effectively support intervention strategies which integrate Cash considerations
 - What other Cash actors are doing, and how they are framing the discussions

Session 4: Coordinating CVA approaches combined with Shelter technical guidance

- Learning Objectives – Participants will be able to:
- Draft the ToRs and other governance mechanisms for Shelter Cluster TWiGs concerned with CVA
- Demonstrate how to work through Cluster SAGs, to ensure consistency of all TWiGs concerned with CVA
- Establish Shelter Cluster mechanisms to reliably convey Shelter Cluster TWiGs work and objectives, vis-a-vis CWGs and other related forums

Session 4: Coordinating CVA approaches combined with Shelter technical guidance

- Topic 1 (XX minutes): Creating ToRs for Shelter Cluster TWiGs concerned with CVA
- Topic 2 (XX minutes): Coordinating between Shelter Cluster TWiGs concerned with CVA, and more traditional Shelter Cluster TWiGs
- Topic 3 (XX minutes): Organising responsibility for communication between Shelter Cluster TWiGs, other Clusters, and CWGs

Session 3: Parameters

- This session covers:
 - A review of field experience in using CVA as one component of Shelter interventions
 - Relations between different TWiGs, and between TWiGs and the SAG in a Shelter Cluster
 - Differences in ToRs/Roles and Responsibilities for the members of different TWiGs (with or without CVA components)
 - Decision-making on whether to have a stand-alone TWiG concerned with CVA, or to have CVA issues integrated into other TWiGs

Session 3: Parameters, cont.

- This session does ***not*** cover:
 - Detailed technical information on different shelter options – or on the implementation steps for various forms of CVA
 - Basic review of the composition and roles of the SAG
 - Relationships with national government partners (even if a representative of the national government is a member of the SAG)

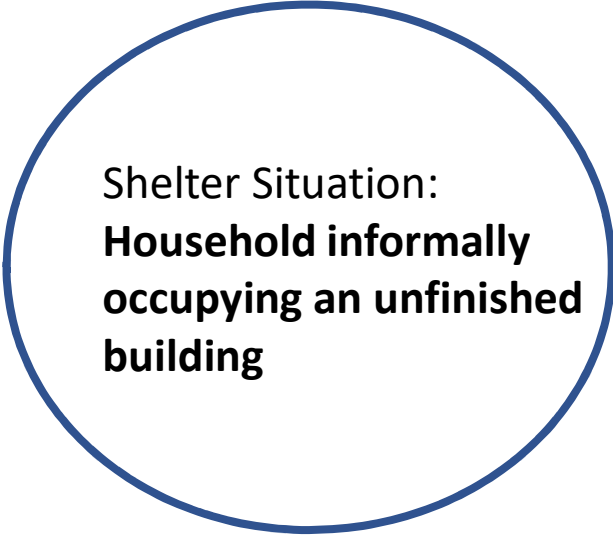
Session 3: Programming Review

Some typical uses of CVA, as a component of Shelter implementations

- Conditional payment in tranches, for completion of a core house
- Restricted vouchers for a range of materials for winterisation
- Labelled cash grant for labour for installation of a transitional shelter

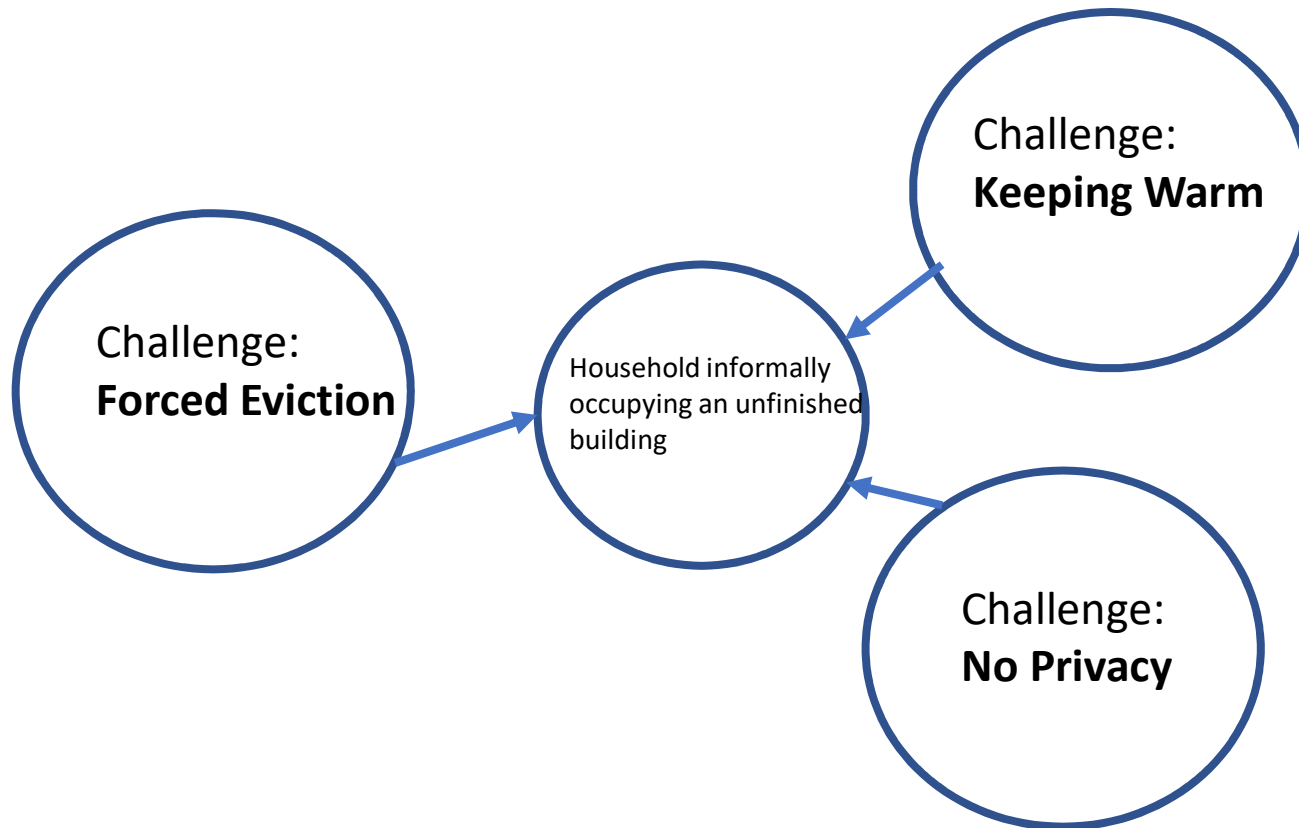
Note that none of these are stand-alone, and in all cases the CVA is one component of more comprehensive Shelter support

Session 3: Programming Review

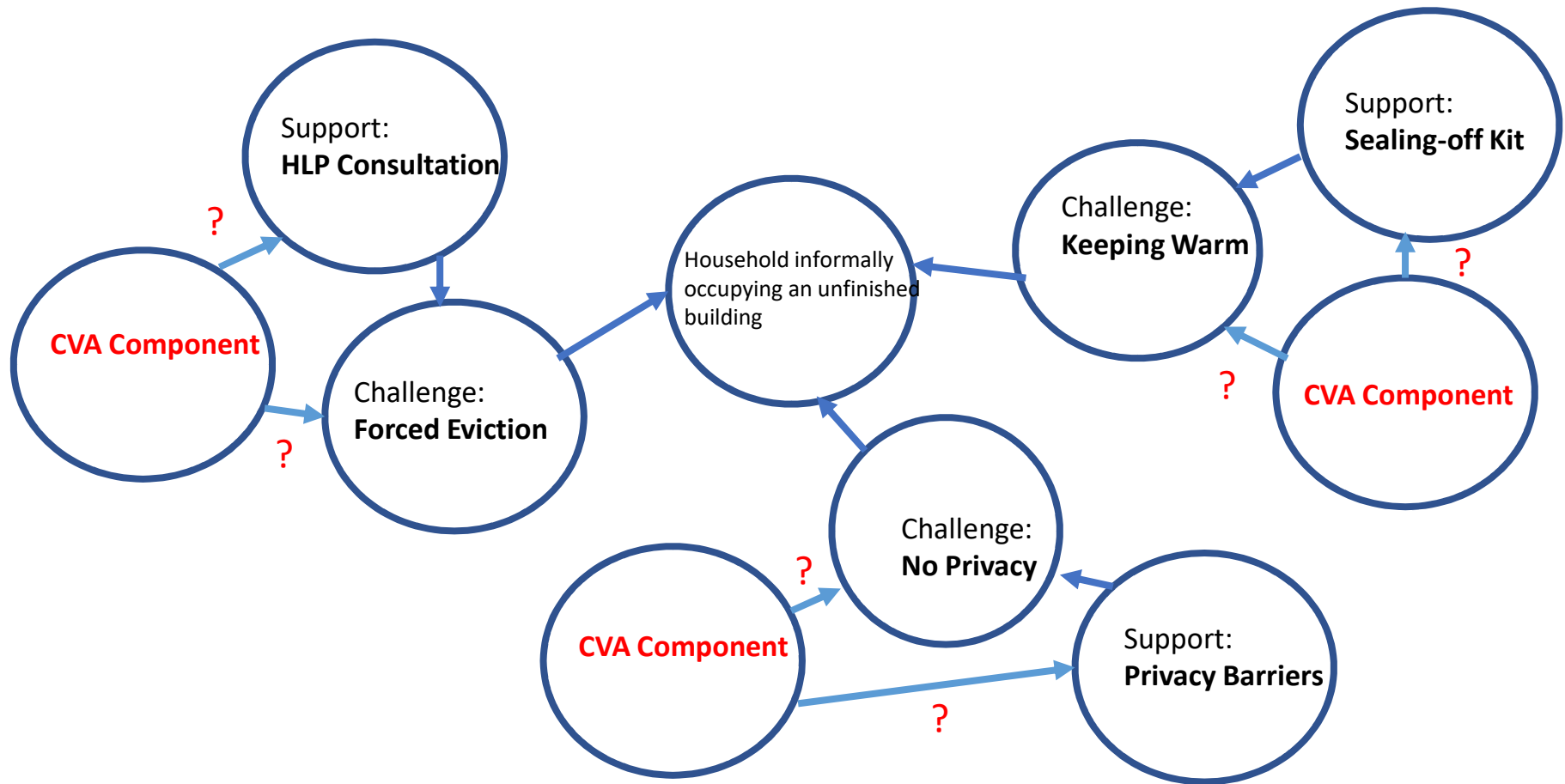


Shelter Situation:
**Household informally
occupying an unfinished
building**

Session 3: Programming Review



Session 3: Programming Review



Session 3: Programming Review

Work in groups:

- Which different CVA components might be possible for the shelter situation outlined in the previous slide?
- How do the CVA components link with the challenges, and the other forms of support?

Session 3: Programming Review

Work in groups:

- Create a similar chart
(Shelter situation→challenges→supports→CVA components)
for the following other situations (one situation per group)
 - Household returning to conflict-damaged concrete-block house
 - Household in makeshift shelter in an urban spontaneous settlement after an earthquake
 - Household in a tent, after a tropical storm

REPORT BACK IN PLENARY!

Topic 1 Review: Afghanistan Shelter Cluster (2018)

“Technical Working Groups (TWIGs) are established and provided with Terms of Reference by the Shelter Cluster Team and relevant partners on an ad-hoc basis, as is deemed necessary. The Cluster Coordinator appoints a designated Focal Point to facilitate the work of the group. Such groups have a limited lifespan and are disbanded once the outputs delineated in the TORs have been achieved.

- 1. *Cash for rent*** TWiG (led by ACTED)
2. Transitional shelter TWiG (led by NRC)
3. Housing stocktaking TWiG (led by UN Habitat)
4. Update and revision of the NFI package (TWiG to be established)
5. Prioritization selection criteria for shelter upgrade TWiG (led by ES/NFI IMO)
6. Shelter common complaint and feedback mechanism (TWiG to be established) ”

Topic 1: (Very) Simplified TWiG ToR (without CVA component)



TERMS OF REFERENCE

Technical Working Group (TWiG)

Emergency Shelter & NFIs Kits - Content and Specification

Draft 27/06/2016

Co-lead by IOM and IRC

Objective:

The objectives of this Technical working group (TWiG) are:

- 1) To provide guidance on kits of shelter items content and specification
- 2) To set an agreed set of appropriate parameters/standards for emergency shelter NFIs to regions and after different "hazards or conflicts" for the Humanitarian emergency shelter / NFI assistance programme.

The parameters developed will help to avoid inequality in distribution of assistance amongst the affected population, community jealousy and competition between agencies as well as promoting an efficient use of funds.

Establishing agreed standards, will also help for budgeting purposes and fundraising.

Outcomes:

The TWiG will:

1. Agree and prioritise shelter kit contents and their specification.
2. Progress will be reported to the cluster throughout the process, or as appropriate.
3. Refer issues for advocacy to the SAG.

Membership:

TWiG attendance is limited to one person per organization. Preference is given to those with technical knowledge and skills in shelter response.

Private companies are requested not to attend. This is to allow humanitarian shelter options to be discussed free from bias.

Topic 1: (Very) Simplified TWiG ToR (without CVA component)

Objective:

The objectives of this Technical working group (TWiG) are:

- 1) To provide guidance on kits of shelter items content and specification
- 2) To set an agreed set of appropriate parameters/standards for emergency shelter NFI's to regions and after different "hazards or conflicts" for the Humanitarian emergency shelter / NFI assistance programme.

The parameters developed will help to avoid inequality in distribution of assistance amongst the affected population, community jealousy and competition between agencies as well as promoting an efficient use of funds. Establishing agreed standards, will also help for budgeting purposes and fundraising

Topic 1: (Very) Simplified TWiG ToR (without CVA component)

Outcomes:

The TWiG will:

1. Agree and prioritise shelter kit contents and their specification.
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Topic 1: Creating ToRs for Shelter Cluster TWiGs concerned with CVA

**Examples from the field, using excerpts from national Shelter Cluster
strategy documents**

(TO BE UPDATED BY THE FACILITATOR)

Topic 1: Creating ToRs for Shelter Cluster TWiGs concerned with CVA

Group work:

- Go back to the charts which you worked on previously
(Shelter situation → challenges → supports → CVA components)
- Choose one type of **support** and draft a ToR for a TWiG focussing on technical guidance for that sort of support
- Where can issues regarding CVA be incorporated into the ToR?

REPORT BACK IN PLENARY!

Topic 1: Creating ToRs for Shelter Cluster TWiGs concerned with CVA

Group work:

- Go back to (very) simplified TWiG ToR from the earlier slide
- In how many places can you insert extra points, or guidance for the TWiG, which relate to CVA?
- Which group can come up with the most insertions?

REPORT BACK IN PLENARY!

Topic 2: Coordinating between Shelter Cluster TWiGs concerned with CVA, and more traditional Shelter Cluster TWiGs

Afghanistan Shelter Cluster TWiGs

- 1. *Cash for rent*** TWiG (led by ACTED)
2. Transitional shelter TWiG (led by NRC)
3. Housing stocktaking TWiG (led by UN Habitat)
4. Update and revision of the NFI package (TWiG to be established)
5. Prioritization selection criteria for shelter upgrade TWiG (led by ES/NFI IMO)
6. Shelter common complaint and feedback mechanism (TWiG to be established)

What could be some of the gaps, inconsistencies or areas of competition/conflict between any of the above TWiGs?

Topic 2: Coordinating between Shelter Cluster TWiGs concerned with CVA, and more traditional Shelter Cluster TWiGs

Challenges to remember:

There may be a number of different TWiGs, all of which are developing different guidance on inclusion of CVA – and all the different guidance, or selection of delivery methodologies, are diverging from, or contradicting each other

Topic 2: Coordinating between Shelter Cluster TWiGs concerned with CVA, and more traditional Shelter Cluster TWiGs

Challenges to remember, cont.:

The timeline of work for any TWiGs with no primary focus on CVA, can be decided internally, amongst the Shelter Cluster.

But, the timeline of work for any TWiGs with a primary focus on CVA, will need to be coordinated with the CWG

Topic 2: Coordinating between Shelter Cluster TWiGs concerned with CVA, and more traditional Shelter Cluster TWiGs

Challenges to remember, cont.:

The chair of a TWiG with a primary focus on CVA will in all likelihood also act as the Shelter Cluster focal point for the CWG – giving that person (and that TWiG as a whole) special status not given to other TWiGs, which do not have any focal point/coordination lines outside of the Shelter Cluster

Topic 2: Coordinating between Shelter Cluster TWiGs concerned with CVA, and more traditional Shelter Cluster TWiGs

Challenges to remember, cont.:

If there is more than one TWiG with a significant focus on CVA, there is no obvious way to decide which TWiG/TWiG chair should be the sole or primary focal point between the Shelter Cluster and the CWG

Topic 2: Coordinating between Shelter Cluster TWiGs concerned with CVA, and more traditional Shelter Cluster TWiGs

Challenges to remember, cont.:

For TWiGs with no primary focus on CVA, the Shelter Cluster alone can decide the timing and the conditions to end the TWiG

For a TWiG which is a focal point with the CWG, the TWiG (or the TWiG chair) may need to continue participation in the CWG, even after the primary guidance work for the Shelter Cluster is completed

Topic 3: Organising responsibility for communication between Shelter Cluster TWiGs, other Clusters, and CWGs

Excerpts from example ToRs of CWGs from the Field

Topic 3: Basic Assistance Sector Coordination Lebanon ToR -- EXCERPT

Responsibilities

- Advocate for equitable access to humanitarian support for all beneficiaries.
- Standardize multi-sector cash transfers, in-kind assistance, and winterization assistance in policy, strategy, and practical application, e.g. defining the items in a standard core relief kit, USD values for winterization, etc.
- Coordinate assistance on the basis of need, for comprehensive coverage of the country and avoid duplication. Report and map activities through field level according to standard formats through field offices.
- Support implementing agencies in each area through developed strategies, guidelines, procedures, and common tools for information management.
- Strengthen the flow of information to beneficiaries, government, and donors to ensure transparency and accountability, in a manner that ensures data privacy.

Topic 3: Basic Assistance Sector Coordination Lebanon ToR – EXCERPT, cont.

Responsibilities, cont.

Provide technical support to collaboratively resolve programming issues, targeting, and monitoring.
Progressively build capacities of agencies.

- Support inter-agency processes involving cross-sector targeting and interventions to create a complementary and more cost-effective humanitarian response for Lebanon.
- Define and evaluate indicators of program impact, recognize lessons learned for best practices, and adapt results to program design for future interventions after review.
- Support field level coordination groups.

Topic 3: Basic Assistance Sector Coordination Lebanon ToR – EXCERPT, cont.

Attention to cross-sectoral priorities including gender

- Participate in monthly inter-sectoral and inter-agency meetings and other relevant inter-agency processes to ensure that appropriate linkages are made with other sectors' objectives and strategies;
- Reach out to other sectors (i.e. attending meetings of other sectors or engage Core Group members to represent if needed) to ensure effective cross sectoral links for an improved cross sectoral coordination;
- Identify and address cross-sectoral priorities;
- Ensure gender-sensitive programming and promote gender equality and ensure that the needs, contributions and capacities of women and girls as well as men and boys are addressed;
- Ensure that social stability principles are integrated in the sector strategies; programmes and activities through conflict sensitivity mainstreaming;

Topic 3: Organising responsibility for communication between Shelter Cluster TWiGs, other Clusters, and CWGs

Work in pairs:

- Imagine that you are going to have a meeting with the chair of a Shelter Cluster TWiG concerned with CVA
- That chair has been chosen as the focal point to represent the Shelter Cluster in CWG activities
- Refer to the list of “Responsibilities” from the Lebanon ToR in the previous slide – choose the key two or three points
- What instructions or guidance would you give that chair, in order that he or she represents the interests of the Shelter Cluster and the TWiG, and also fulfills the terms of membership in the CWG

REPORT BACK IN PLENARY!

Any questions?

Five Strategic Questions, for Review, Updating and Use

1. What other external resources (especially post-2018 resources) might need to be incorporated?
2. What cross-cutting issues might need to be given a higher profile?
3. Do the materials need to refer to a wider range of contexts across the globe?
4. How would this package fit under an 'umbrella' of Cash-related resources?
5. How easily could this (should this?) be adaptable for on-line platforms?

Training priorities/ needs

Next Meeting: February 2022

Focus/ theme?

AOB